

Community Liaison Committee Meeting #56

Tuesday, March 3rd, 2026



ALGOMA
— STEEL INC. —

Building Better Lives and a Greener Future

Safety • Teamwork • Integrity • Caring

With every decision, every action, every day, we will work safely with teamwork, integrity and deep care for our people, their families and the environment.

Agenda

1. Review of December 2nd, 2025 Meeting Notes
2. Membership Items and New Public Member Vote
3. Cokemaking Emissions Performance
4. Review 2025 Fourth Quarterly Report – Ambient Air Quality Monitoring Program
5. Electric Arc Steelmaking and Environmental Permit Applications
6. Legacy Environmental Action Plan
7. Community Engagement
8. Next Meetings

Membership

Current Members and Alternates

Representation

Algoma Steel

MECP

Public

Public

SSM Tribe of Chippewa Indians

Algoma Public Health

Chippewa County Health Dept.

Batchewana First Nation

Garden River First Nation

City of Sault Ste. Marie

United Steel Workers Local 2251

St. Mary's River RAP Coordinator

Primary Member

Corey Jackson

Lori Jalak

David Trowbridge

Jillian Marquis

Isaac McKechnie

Melissa Francella

Steve Carey

Dan Sayers Jr.

Richard Perrault

Andrew Nicholson

Dean Law

Lisa Derickx

Alternate

Nick Nogalo

Rick Lalonde

Anton Schoahs

TBD

Robert Schulte

Lauren Febbraro

Suzanne Lieurance

TBD

Carl Rumiel

Dennis Gagne

Raquel Gonzalez

Terms of Reference

Proposed Changes

Algoma Steel Inc.
Community Liaison Committee (CLC)
Terms of Reference Rev. 5 – March 3rd, 2026

Background

As directed by Term and Condition 14 (et al) of Certificate of Approval 2182-7H2GVG, dated August 12, 2008 and Condition 6 of Environmental Compliance Approval Number 6460-BW7LFB dated January 25th 2021 Algoma Steel Inc. (the company) was directed to facilitate the formation of a Community Liaison Committee (the CLC). The initial meeting took place with the initial members on November 5, 2008.

The company was required to develop the Terms of Reference for the CLC and submitted the first draft to the initial committee for discussion on December 3rd, 2008. The Terms of Reference were subsequently reviewed on December 5th and adopted on December 8th, 2008.

Corporate and committee developments warranted a review of the Terms of Reference and a revised draft was submitted to the CLC on February 5th 2021 and adopted on February 11th 2021.

The Terms of Reference were recently updated to ensure appropriate representation from each local First Nation and **redefine the process for selecting Designate members**. A revised draft was submitted to the CLC on **November 27th, 2026** and adopted on **March 3rd, 2026**.

HEREIN

Purpose:

The purpose of the CLC is to facilitate communication as necessary between the community and the company with respect to the environment.

Membership:

The CLC membership shall include opportunities for representation from the following organizations, agencies or public bodies:

- One (1) member of the Corporation of the City of Sault Ste. Marie
- Two members representing the company's management (one acting as chairperson)
- One member representing the company's hourly labour union, Local 2251
- Two members of the public representing area residents and/or academia
- One member representing the Ministry of the Environment Conservation and Parks (non-voting)
- One member representing Sault Ste. Marie, Michigan - Chippewa County Health Department (CCHD)
- One member representing each local First Nation
- One member from Algoma Public Health (APH)
- One member of the Sault Ste. Marie Tribe of Chippewa Indians

1

- One member of the St. Mary's River Remedial Action Plan

The CLC shall solicit representation from each of the organizations, agencies or public bodies noted above. Company representatives shall be appointed by the company. Representatives for the two members of the public representing area residents and/or academia shall be solicited through a call for interest in a manner deemed appropriate by the CLC, such as but not limited to a call for interest on the company website or by newspaper advertisement. Interested parties would be required to submit letters of interest indicating their reasons for interest in membership.

Additionally, the membership will also include one Designate for each Member listed above, either chosen by their organization or in accordance with the Designates section detailed below.

Objectives of the Committee:

- Keep the community informed about the operations of the facility in relation to the requirements of the approvals in effect.
- Keep the company informed of any community concerns about the operations of the facility.
- Serve as a forum for dissemination, review and exchange of information related to the environmental impact of the facility.

In order to ensure the objectives of the CLC are met, the company will provide information to the members as necessary on an ongoing basis.

Member Duties, Roles and Responsibilities:

Considering the stated purpose and objectives of the CLC as outlined above, the CLC members shall:

- Treat all information received from the company in a professional and appropriate manner with specific emphasis on treating information that may be business sensitive with appropriate discretion
- Be expected to be respectful of the opinion of each member but shall be obligated to actively engage in a positive dialogue that ensures a constructive outcome when reviewing any matter before the CLC
- Endeavour to fully understand any matter tabled for discussion at the CLC so that an unbiased and informed dialogue can occur and members are adequately equipped to convey developments back to their respective organizations and members of the public.
- Be free to bring forward matters of concern expressed by their organization, agency or any member of the community to be addressed by the CLC.
- Exercise no supervisory, regulatory or approval role respecting the company's operations.
- Have a 2-year term (renewable).

Ministry of Environment Conservation and Parks Representative:

2

The representative of the Ministry of the Environment Conservation and Parks (or designate) shall attend all meetings as scheduled and shall act as a resource without participating in deliberations or decision making processes.

Designates:

Should a member of the CLC not be able to participate in a meeting, a designated person shall be identified to attend the meeting on their behalf. Designates for the two members of the public representing area residents and/or academia shall be solicited through a call for interest in a manner deemed appropriate by the CLC, such as but not limited to a call for interest on the company website or by newspaper advertisement. Interested parties would be required to submit letters of interest indicating their reasons for interest in membership, and such designates shall be approved by members of the CLC.

Frequency of Meetings:

The CLC shall meet four (4) times per year. The scheduling of the meetings shall be determined by the CLC. During the period of planning for the annual environmental open house, the CLC shall provide input to the company on matters of interest in the community for consideration as part of the open house event.

CLC Meeting Venue:

The company will be responsible for hosting scheduled meetings of the CLC.

Chairperson:

The CLC Chairperson will be a management representative of the company and shall ensure that all meetings of the CLC are conducted in an efficient and professional manner and further that all members are afforded the opportunity of input into discussions of committee matters. Further, the Chairperson is responsible for ensuring the Terms of Reference for the CLC are tabled at the 2nd meeting of the 2nd year for review, and thereafter from time to time, calling for revisions if necessary.

Meetings: Administration/Agendas/Minutes

The distribution of agendas and the taking and distribution of minutes for each meeting shall be the responsibility of the company and shall be drafted for distribution to the CLC members within four weeks following each meeting. Once the draft minutes have been approved by the members, the company shall post the same on the website within two weeks of approval.

Effective Date:

The Terms of Reference of the CLC become effective on the date by which the members of the CLC have together adopted the document.

Read and adopted by the recognized members of the CLC on **March 3rd, 2026**.

For Algoma Steel Inc.

3

Cokemaking Emissions Performance

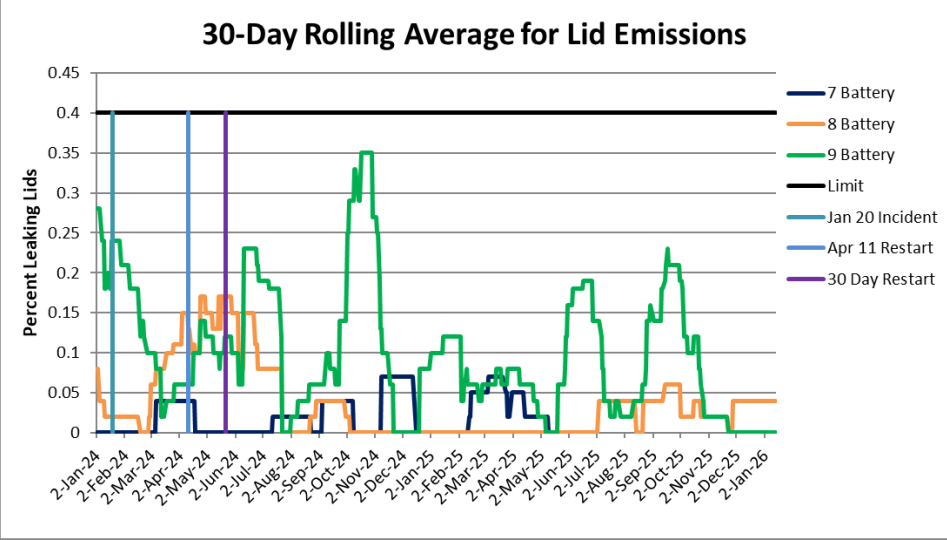
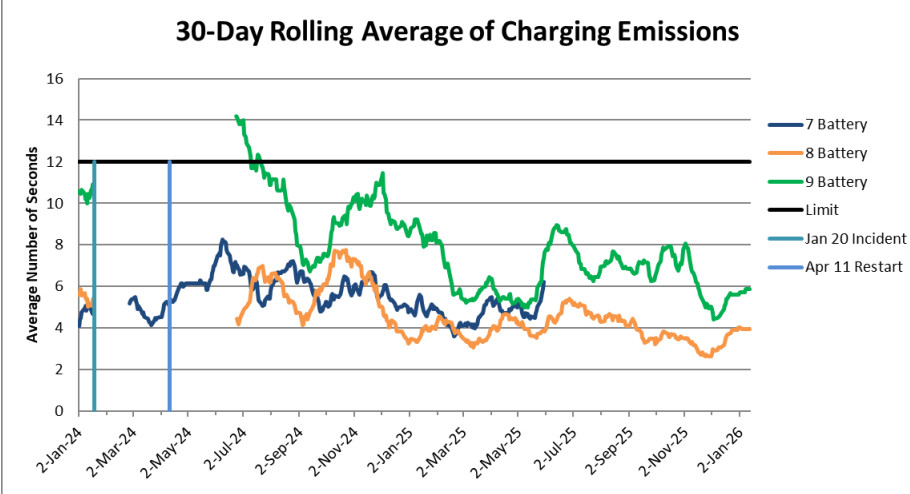
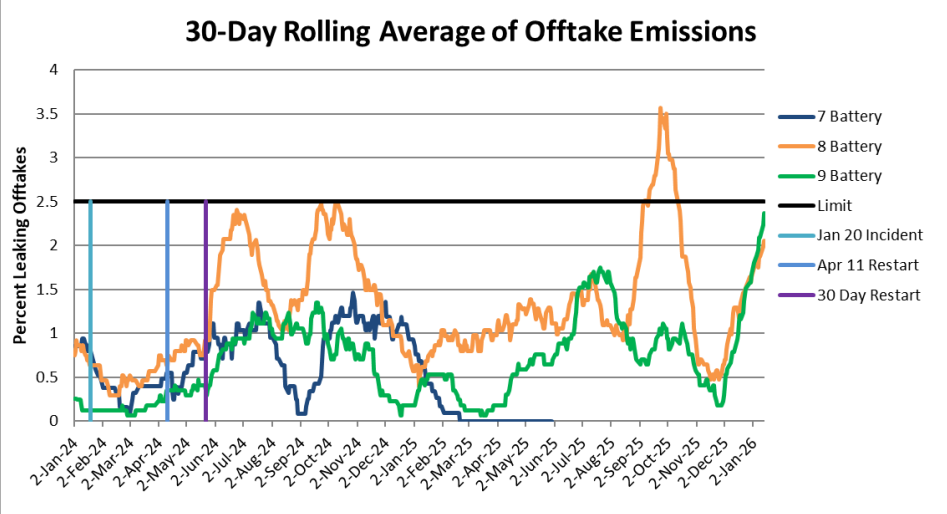
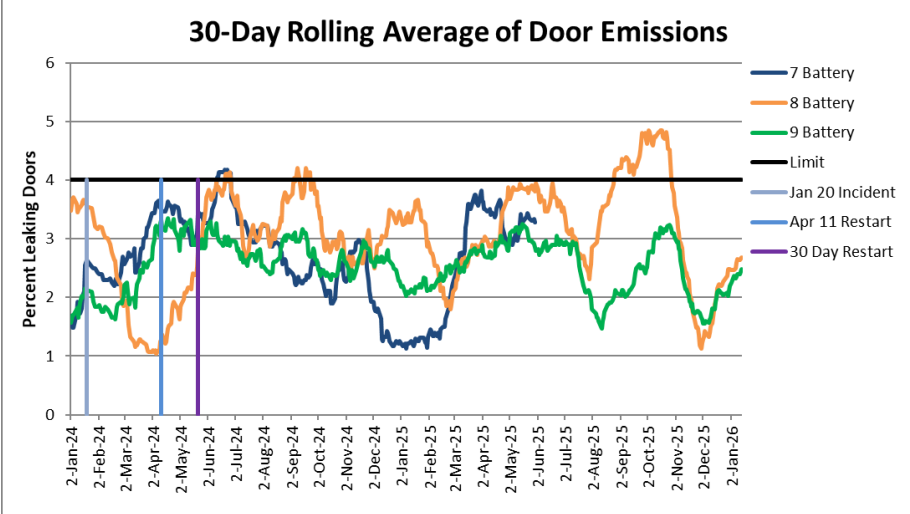
Key Performance Indicators related to Cokemaking Emissions:

- average intensity of pushing emissions
- average duration of charging emissions
- % lid leaks
- % off-takes leaks
- % door leaks
- Performance is monitored and calculated daily for each battery

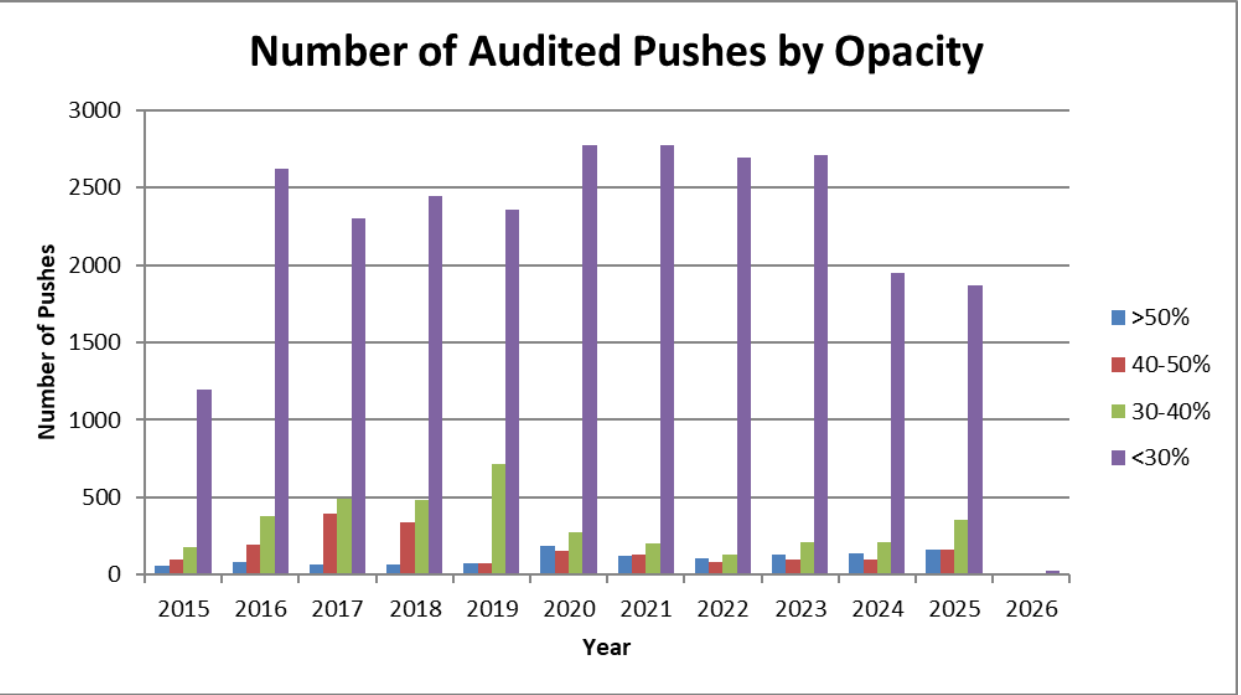
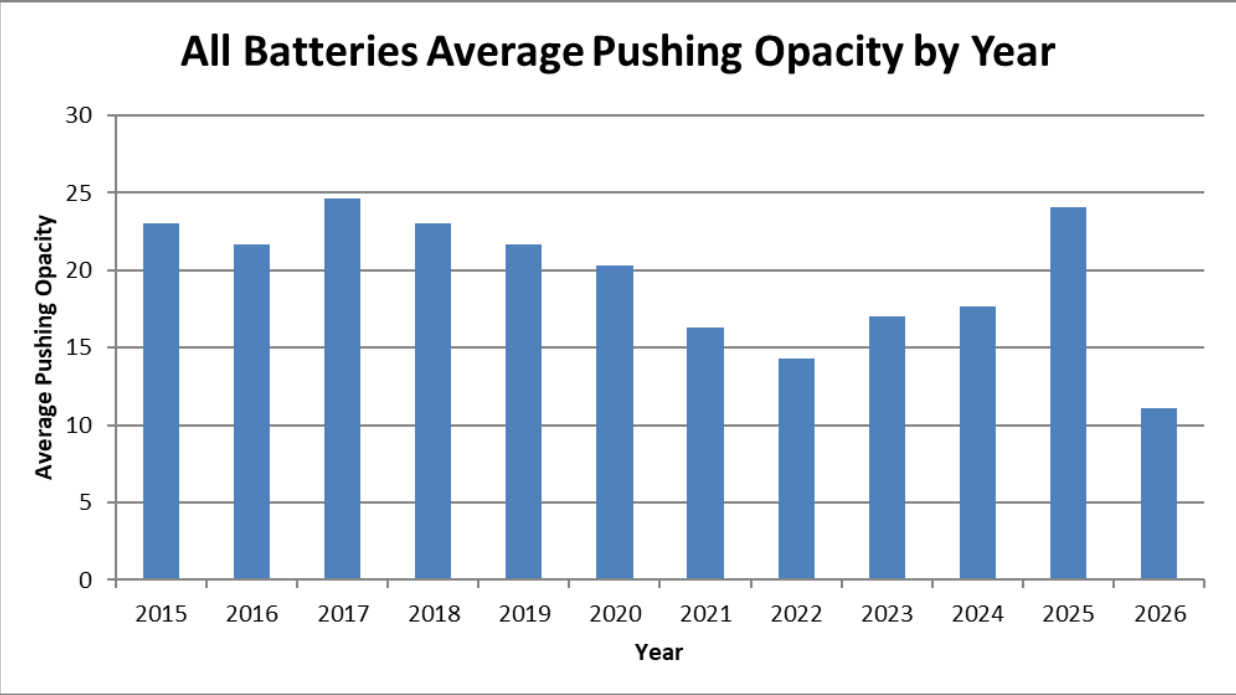
Progressive Annual Reduction

30 Day Rolling Average %					
Implementation Date	Doors	Lids	Off-takes	Charging Emissions	Pushing Opacity (%)
July 2, 2015	38	0.8	25	12 sec	50
Jan. 1, 2016	22.5	0.8	15	12 sec	50
Jan. 1, 2017	7	0.8	4.2	12 sec	50
Jan. 1, 2019	7	0.8	4.2	12 sec	40
Jan. 1, 2020 onward	4	0.4	2.5	12 sec	30

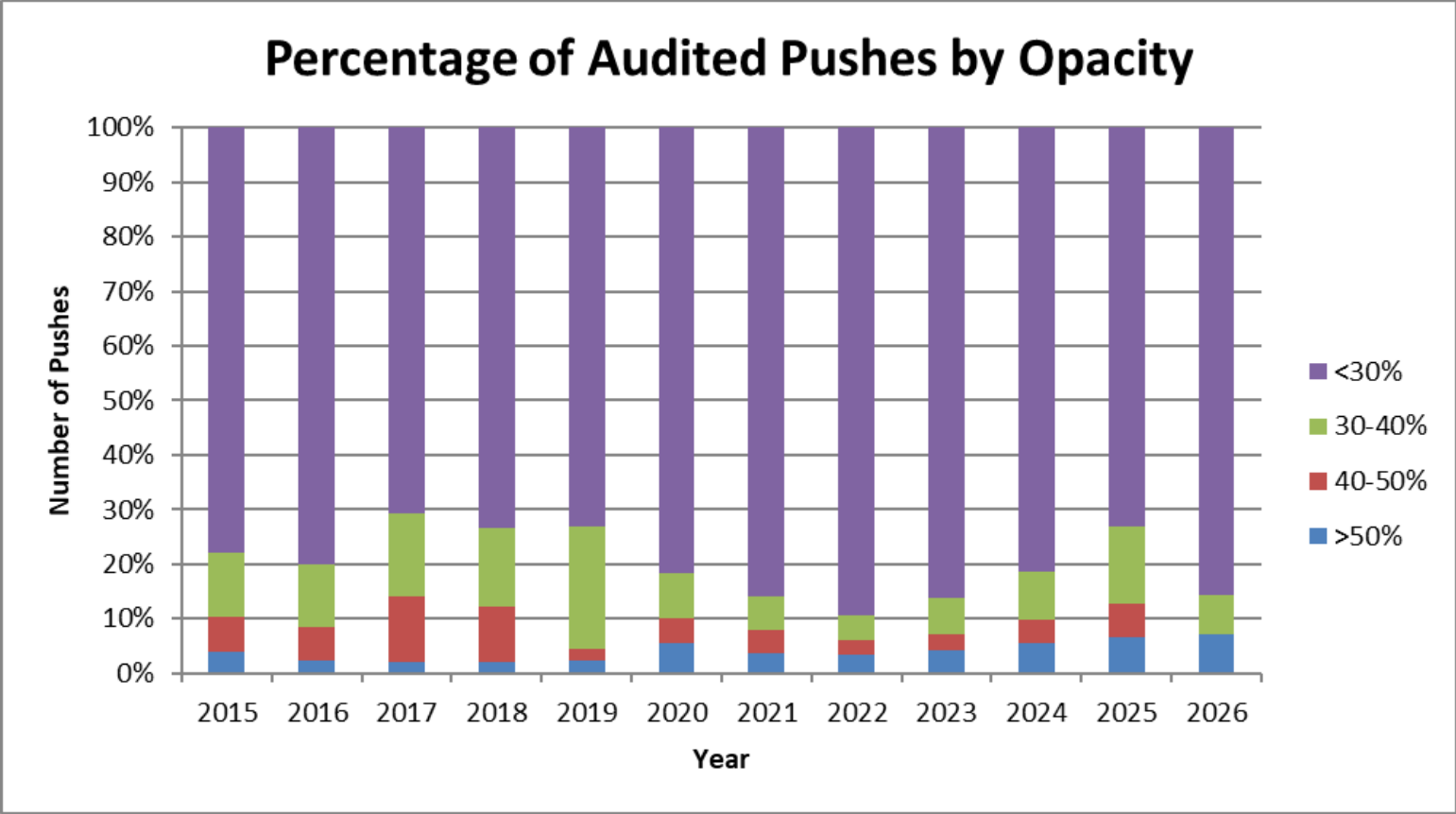
Cokemaking Emissions Performance



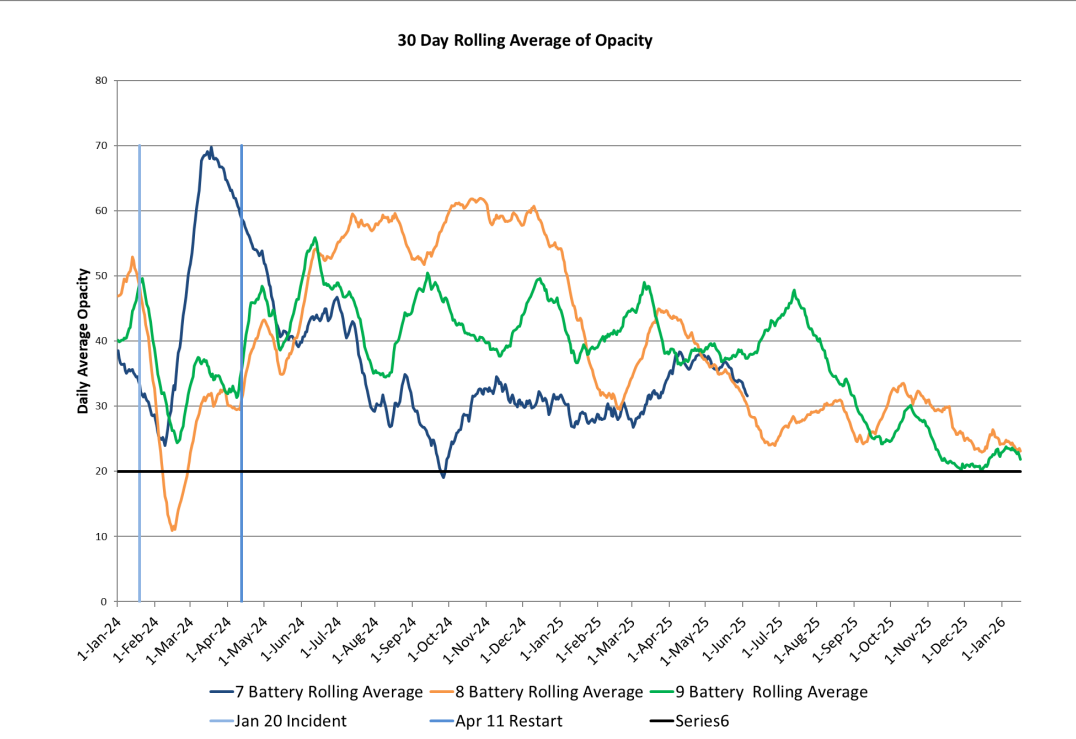
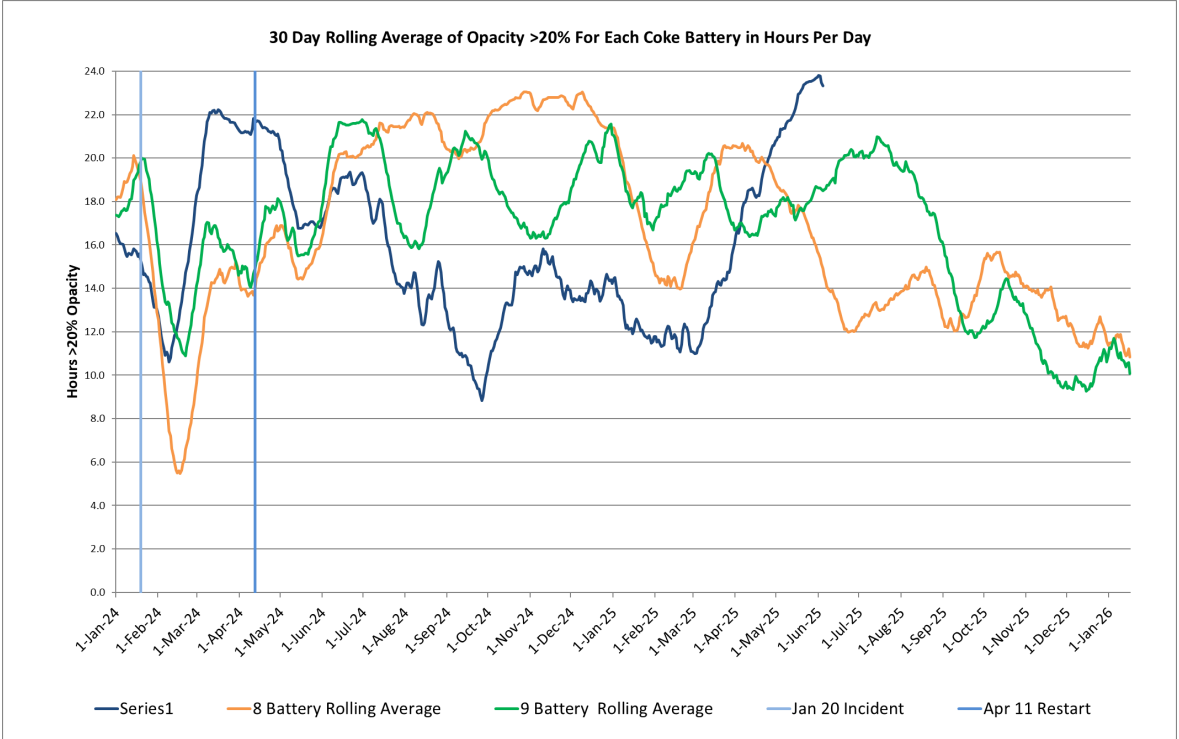
Cokemaking Emissions Performance



Cokemaking Emissions Performance



Cokemaking Stack Opacity



2025 Fourth Quarter Report – Ambient Air Quality Monitoring Program

Bonney Street Station (71042)							
Parameter	Units	Maximum	Minimum	Arithmetic Mean (Quarterly)	Standard	Number of Excursions	Guideline, AAQC Criteria
Continuous Parameters (Quarterly)							
Total Reduced Sulphur (TRS) - 24 hour	ppb	9.2	0	1.7	5 ppb (24-hour)	16	5 ppb (24-hour)
Total Reduced Sulphur (TRS) - 10 minute	ppb	55.8	0	1.7	10 ppb (10-minute)	703	10 ppb (10-minute)
Sulfur Dioxide (SO ₂) – 10 minute	ppb	23.3	0	0.5	67 ppb (10-minute)	0	67 ppb (10-minute)
Sulfur Dioxide (SO ₂) – 1 hour	ppb	10.9	0	0.5	40 ppb (1-hour)	0	40 ppb (1-hour)
Sulfur Dioxide (SO ₂) – 24 hour	ppb	4.7	0	0.5	100 ppb (24-hour)	0	100 ppb (24-hour)
Particulate Matter less than 10 microns (PM ₁₀) – 24 Hour	µg/m ³	37.0	3.6	12.9	N/A	0	50 µg/m ³ (AAQC 24-hour)
Particulate Matter less than 2.5 microns (PM _{2.5}) – 24 Hour	µg/m ³	15.2	0.9	5.0	N/A	0	27 µg/m ³ (AAQC 24-hour)
Non-Continuous Parameters (Quarterly)							
Total Suspended Particulate (TSP)	µg/m ³	199	10.60	61.36	120 µg/m ³ (24-hour)	2	120 µg/m ³ (24-hour)
Total Suspended Particulate Manganese	µg/m ³	0.98	0.04	0.18	0.4 µg/m ³ (24-hour)	1	0.4 µg/m ³ (24-hour)
Total Suspended Particulate Metals (TSP Metals except Manganese)	µg/m ³	Various Parameters - No Excursions to Report					
Volatile Organic Compounds (for all VOCs except Benzene)	µg/m ³	Various Parameters - No Excursions to Report					
Volatile Organic Compounds (Benzene)	µg/m ³	4.19	<MDL	1.17	0.45 (Annual)	1	2.3 µg/m ³ (24-hour)
Poly-cyclic Aromatic Hydrocarbons (Benzo(a)pyrene)	ng/m ³	20.5	0.03	5.2	0.01 ng/m ³ (Annual)	7	0.05 ng/m ³ (24-hour)

2025 Fourth Quarter Report – Ambient Air Quality Monitoring Program

Fourth Avenue – David Kyle Park Station (71082)

Parameter	Units	Maximum	Minimum	Arithmetic Mean (Quarterly)	Standard	Number of Excursions	Guideline, AAQC Criteria
Continuous Parameters (Quarterly)							
Total Reduced Sulphur (TRS) – 24 hour	ppb	6.0	0	2.2	5 ppb (24-hour)	19	5 ppb (24-hour)
Total Reduced Sulphur (TRS) – 10 minute	ppb	12.1	0	2.2	10 ppb (10-minute)	4	10 ppb (10-minute)
Sulfur Dioxide (SO ₂) – 10 minute	ppb	28.7	0	0.3	67 ppb (10-minute)	0	67 ppb (10-minute)
Sulfur Dioxide (SO ₂) – 1 hour	ppb	15.7	0	0.3	40 ppb (1-hour)	0	40 ppb (1-hour)
Sulfur Dioxide (SO ₂) – 24 hour	ppb	3.5	0	0.3	100 ppb (24-hour)	0	100 ppb (24-hour)
Particulate Matter less than 10 microns (PM ₁₀) – 24 hour	µg/m ³	41.0	2.5	11.0	N/A	0	50 µg/m ³ (24-hour)
Particulate Matter less than 2.5 microns (PM _{2.5}) – 24 Hour	µg/m ³	15.7	0.6	4.8	N/A	0	27 µg/m ³ (AAQC 24-hour)
Non-Continuous Parameters (Quarterly)							
Total Suspended Particulate (TSP)	µg/m ³	190	<MDL	36.8	120 µg/m ³ (24-hour)	1	120 µg/m ³ (24-hour)
Total Suspended Particulate Metals	µg/m ³	Various Parameters – No Excursions to Report					
Volatile Organic Compounds (VOCs)	µg/m ³	Various Parameters – No Excursions to Report					
Poly-cyclic Aromatic Hydrocarbons (Benzo(a)pyrene)	ng/m ³	0.98	0.003	0.29	0.01 ng/m ³ (Annual)	4	0.05 ng/m ³ (24-hour)

2025 Fourth Quarter Report – Ambient Air Quality Monitoring Program

West & Cathcart Station (71083)							
Parameter	Units	Maximum	Minimum	Arithmetic Mean (Quarterly)	Standard	Number of Excursions	Guideline, AAQC Criteria
Continuous Parameters (Quarterly)							
Total Reduced Sulphur (TRS) – 24 hour	ppb	2.1	0	0.2	5 ppb (24-hour)	0	5 ppb (24-hour)
Total Reduced Sulphur (TRS) – 10 minute	ppb	8.5	0	0.2	10 ppb (10-minute)	0	10 ppb (10-minute)
Sulfur Dioxide (SO2) – 10 minute	ppb	47.8	0	1.0	67 ppb (10-minute)	0	67 ppb (10-minute)
Sulfur Dioxide (SO2) – 1 hour	ppb	35.6	0	1.0	40 ppb (1-hour)	0	40 ppb (1-hour)
Sulfur Dioxide (SO2) – 24 hour	ppb	12.4	0	1.0	100 ppb (24-hour)	0	100 ppb (24-hour)
Particulate Matter less than 10 microns (PM ₁₀) – 24 hour	µg/m ³	37.0	3.6	12.9	N/A	0	50 µg/m ³ (AAQC 24-hour)
Particulate Matter less than 2.5 microns (PM _{2.5}) – 24 Hour	µg/m ³	15.2	0.9	5.0	N/A	0	27 µg/m ³ (AAQC 24-hour)
Non-Continuous Parameters (Quarterly)							
Total Suspended Particulate Metals (TSP Metals)	µg/m ³	Various Parameters – No Excursions to Report					
Total Suspended Particulate Manganese	µg/m ³	0.49	<MDL	0.11	0.4 µg/m ³ (24-hour)	1	0.4 µg/m ³ (24-hour)
Volatile Organic Compounds (for all VOCs except Benzene)	µg/m ³	Various Parameters - No Excursions to Report					
Volatile Organic Compounds (Benzene)	µg/m ³	2.40	<MDL	0.38	0.45 (Annual)	1	2.3 µg/m ³ (24-hour)
Poly-cyclic Aromatic Hydrocarbons (Benzo(a)pyrene)	ng/m ³	2.97	0.005	0.72	0.01 ng/m ³ (Annual)	4	0.05 ng/m ³ (24-hour)



ALGOMA
— STEEL INC. —

Building a New Era in Steelmaking



Transition to Electric Arc Furnace Steelmaking: Environmental Compliance Approvals

1 Environmental Compliance
Approval 1920-DDDQCS for air and
noise was issued on April 17, 2025.

2 Environmental Compliance Approval
5691-CJJKG54 for industrial sewage was
issued on February 29, 2024.

These environmental compliance approvals cover all of the new equipment related to the EAF transition including both Electric Arc Furnaces, Fume Treatment Plant and Water Treatment Plant.



Transforming Our Foundation

Closing the Integrated Era and Advancing Sustainable Steelmaking

In January 2026, we began the decommissioning of Blast Furnace No. 7 and our cokemaking operations, closing a defining chapter in our integrated steelmaking history.

We are now producing steel exclusively through Electric Arc Furnace (EAF) steelmaking, reflecting a fundamental shift in how we make steel and the future we are building.



EAF Air and Noise ECA Conditions

- 1) EAF Source Testing
- 2) Noise Abatement Projects and Acoustic Audits
- 3) Updated Best Management Plan for Fugitive Dust
- 4) Continuation of Ambient Air Quality Monitoring
- 5) Development of a Public Engagement Plan
- 6) Adherence to the Abatement Plan



Community Engagement Plan

Title: Community Engagement Plan

Issue Date: October 17, 2025

Revision Date:

Community Engagement Plan

Key Items

- **Community Liaison Committee:** Continuation of quarterly meetings to facilitate communication between the community and the company on environmental matters.
- **Public Open Houses:** Algoma will continue to host at least two open houses annually to share updates with the broader community, including CLC-requested items, environmental performance, and community activities.
- **Public Website:** Post company performance updates at www.algoma.com, including public concerns, process upsets, and summaries of the Ambient Air Quality Monitoring Project and Emission Summary and Dispersion Model.



Alternate Standards

With the shutdown Algoma's Coke Batteries and #7 Blast Furnace, we are fully compliant with O. Reg. 419

- Algoma Steel was operating under an Abatement Plan, which has been accepted by the MECP, to bridge the gap until an alternate standard was available under O.Reg. 419. The Abatement Plan became a part of the EAF Environmental Compliance Approval.
- With the elimination of the Coke and Iron processes, Algoma is now compliant with SO₂, Benzene and Benzo(a)pyrene standards.
- Algoma will continue to regularly review and updates its Best Management Plan for Fugitive Dust Emissions. The plan was designed to align with industry best practices for controlling fugitive emissions.

Community Engagement

Algoma Steel is committed to being a good neighbor

- Members of our leadership team prepared and packaged 160 meals for community members in need at St. Vincent's Place, we are looking forward to returning in April.
- Continued our support of the Bring Home a Doctor Tournament, which funds academic bursaries for NOSM and helps train and retain future healthcare professionals in Northern Ontario.
- Members of the Algoma team participated in two career coaching sessions at local high schools, engaging with students and sharing real-life insights into careers in industry.
- Hosted government officials and Davie for the first steel plate rolling for the Polar Max project, proudly advancing Canada's defence infrastructure and strengthening domestic shipbuilding capacity.



DAVIE

ALGOMA
— STEEL INC. —



[Video link](#)

Next Meeting: Tuesday, June 2nd 2026



ALGOMA
— STEEL INC. —



@algomasteelinc